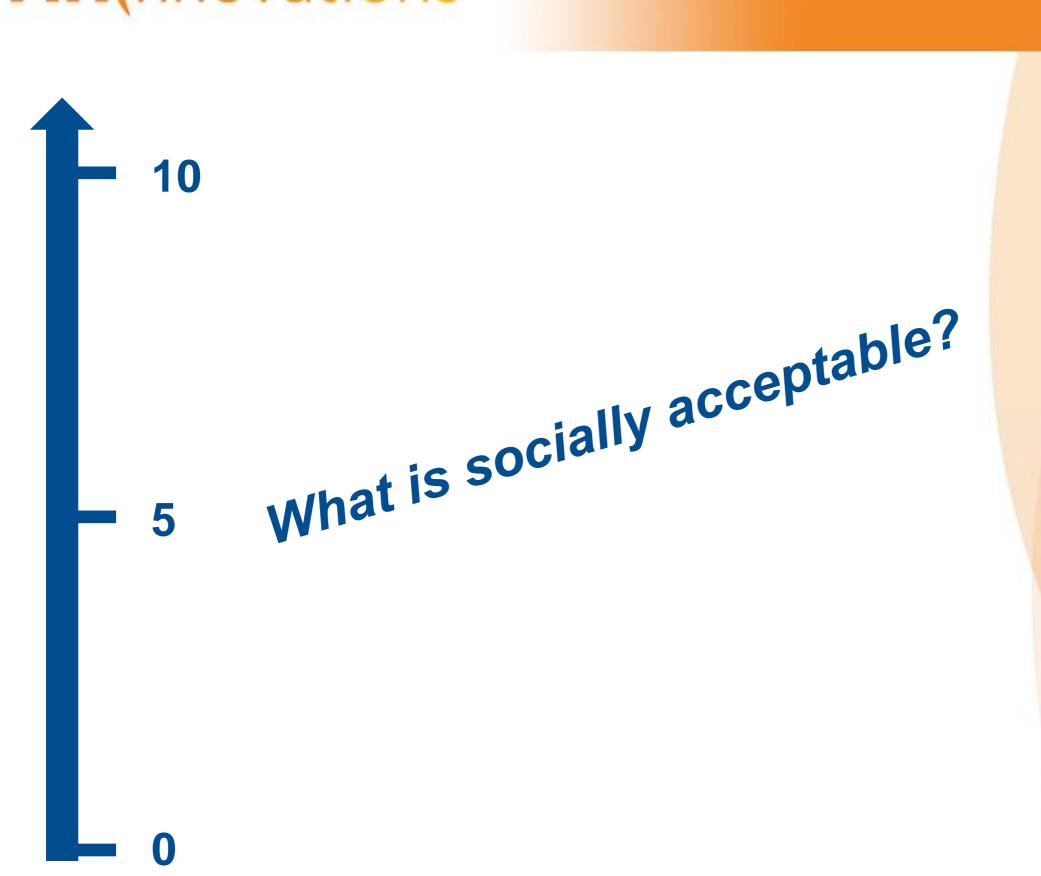
MH(nnovations



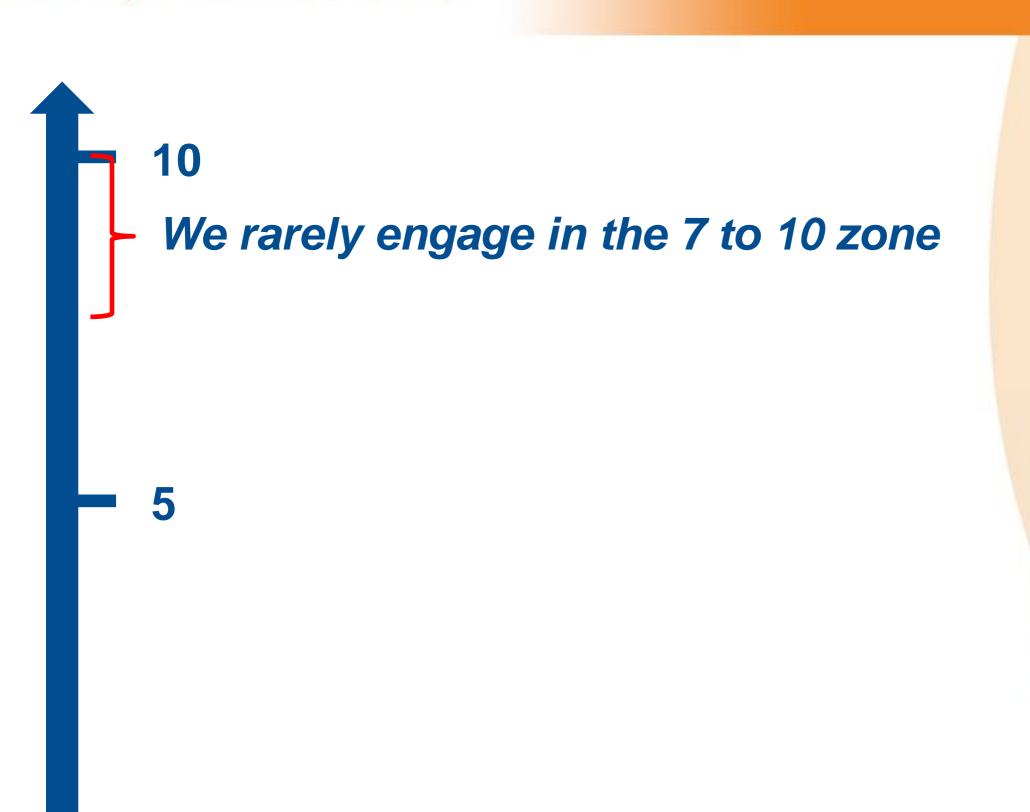
Good morning!

How are you?











1994 – Rwanda was the beginning of the rest of my life



A telling encounter in Halifax Nova Scotia

1994 – Zaire (now DRC) / Rwanda Border area





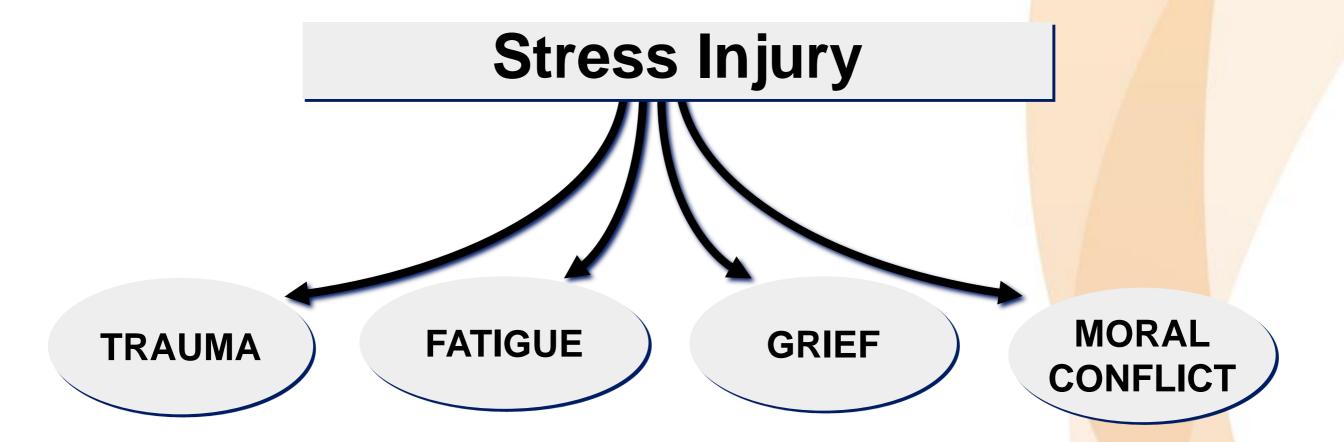


Mental Health

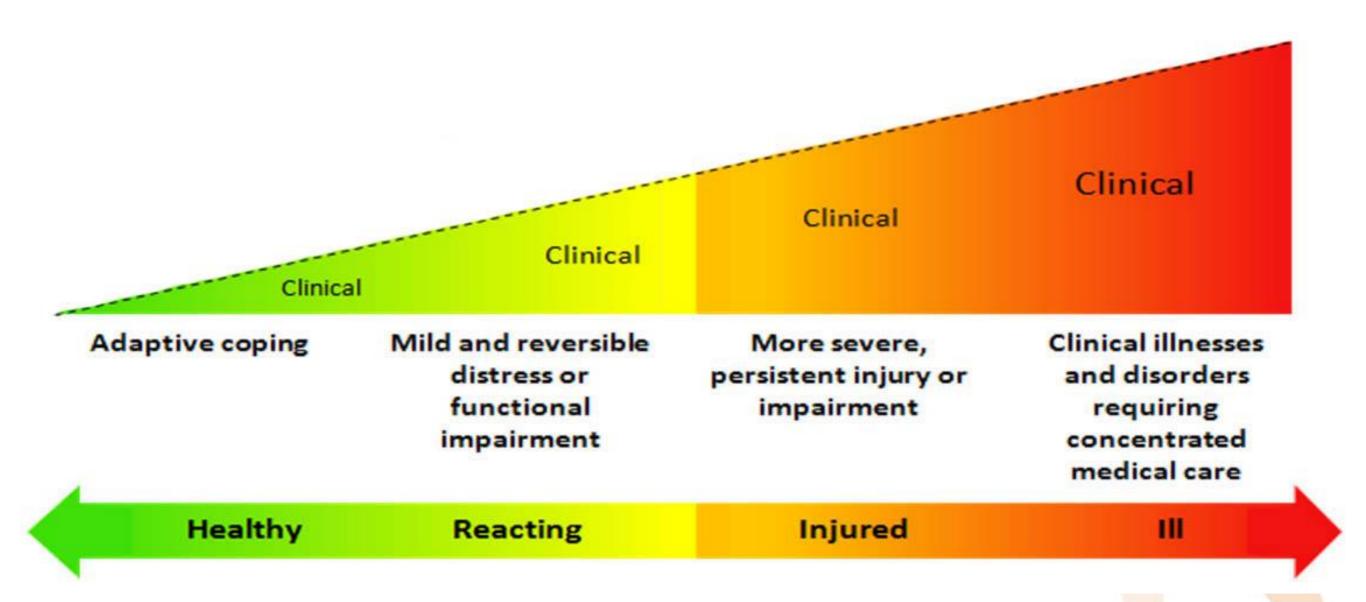
Stress Injuries

Mental Illness







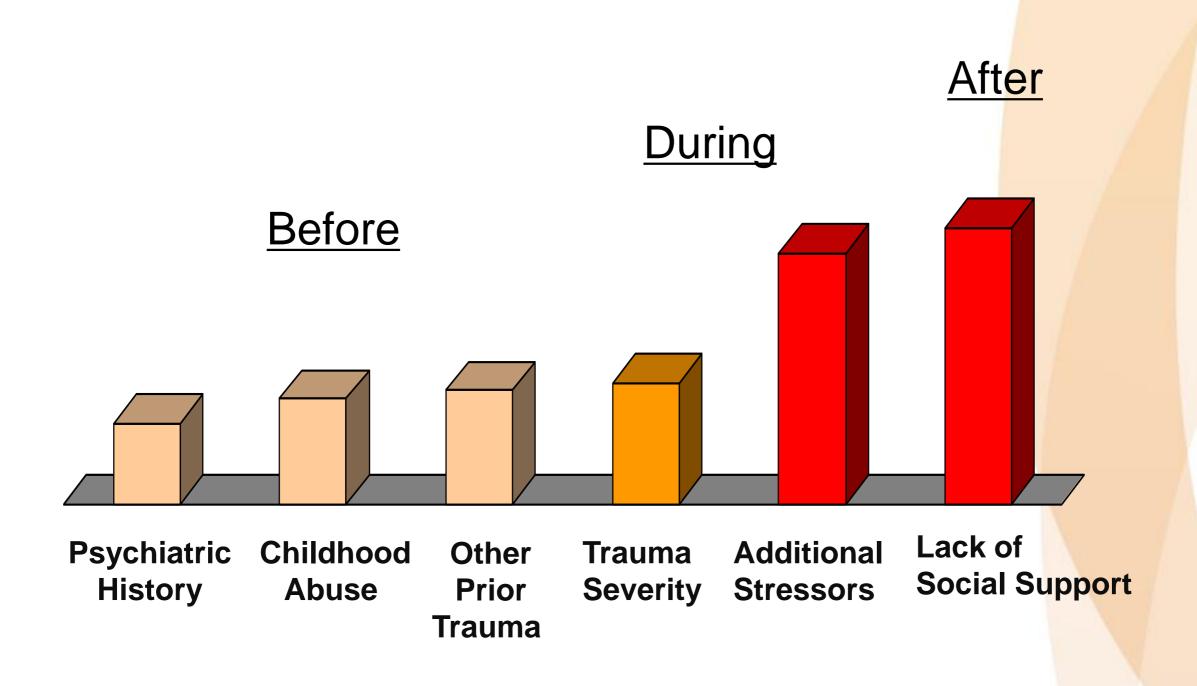




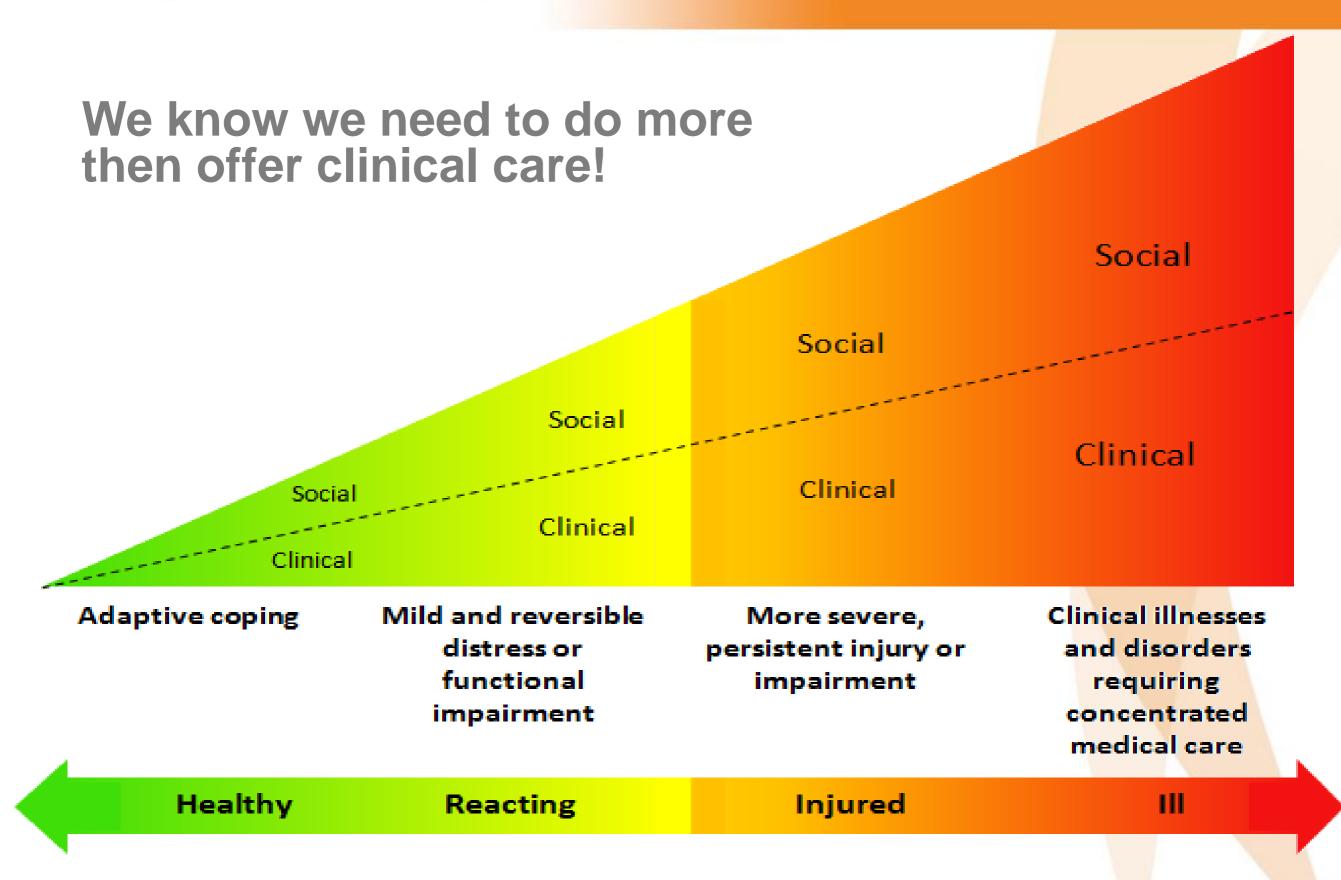
Gap between clinical appointments













Let's talk about the "S" word



Perceived Barriers	MD (n=731)	No MD (n=5422)
Don't trust	38%	17%
Too Embarrassing	41%	18%
Harm my career	50%	24%
My colleagues less confidence in me	59%	31%
Me leaders will blame me	51%	20%
I will be seen as weak	65%	31%



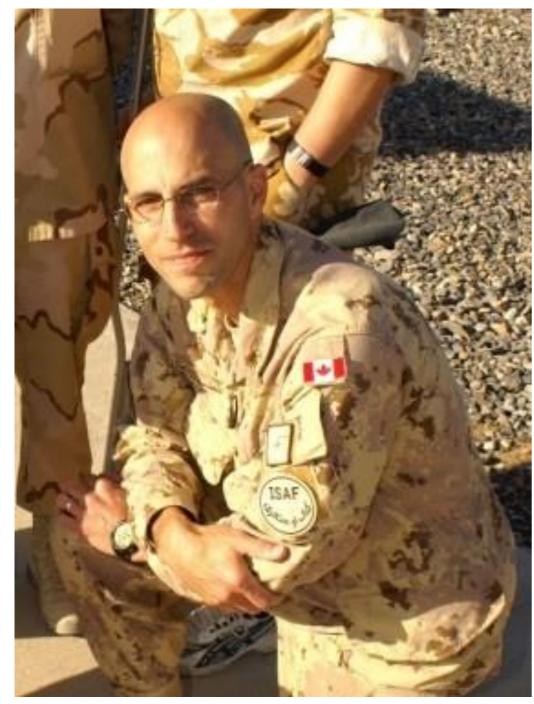


Therapy

Medication

Social Support





2007 - Kandahar

Joined the military in 1983

Rwanda 1994

Cambodia 1996

Haiti 1997

Persian Gulf 1997

Lebanon 1997

Kuwait 1998

Diagnosed PTSD & Depression 2000

Kandahar Afghanistan 2007

Seconded to the Mental Health Commission 2010

Retired and launched MH(2012

[&]quot;Recovery is not a cure"... Still working at it...







We have talked a lot about MH!

What can workplaces do next?



SO WHAT CAN YOU DO?

- 1 Social Support Peer Support!
- 2 Cultural Alignment



SO WHAT CAN YOU DO?

1 - Social Support - Peer Support!





Therapy



Medication



Social Support





Most workplaces that have peer support programs do not recruit deliberately people with MH lived experience. Peers are simply co workers who refer to EAP.

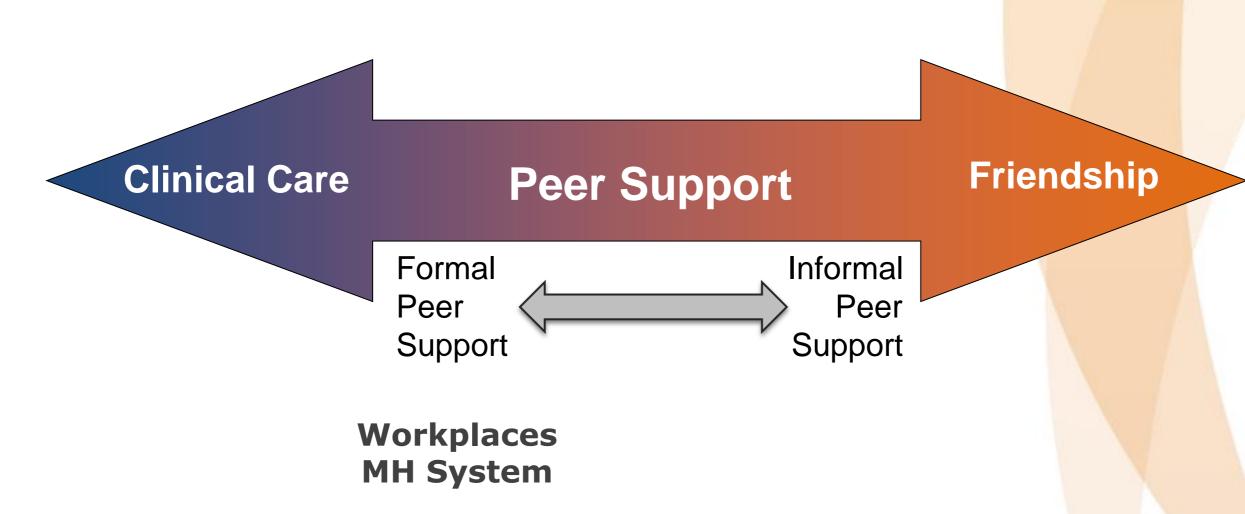
- •Stigma and belief that people with lived experience are all fragile
- Fear of doing harm
- Lack of evidence
- Liability concerns
- Lack of expertise in the field
- Perceived complexity of implementation



We now have solutions for all those concerns.



Peer Support Continuum







"Blue Print"

Readiness Assessment Implementation protocols Implementation of candidates Implementation of candidates Implementation Implementation of Program Evaluation Implementation Program Evaluation Implementation Program Evaluation

Planning

Standards of Practice

- Competencies
- Knowledge
- Code of Conduct
- Experience



Adding Peer Support

As a complement to clinical services

What to expect?



Network of volunteers representing all sectors of the organisation Generally 1% of the size of the organisation Centrally managed – regionally coordinated Accountable to Program Policy, best practises, code of conduct

Shortest interaction 1 minute

Longest interaction 3.5 hours (<u>rare</u>, this was a funeral)

<u>Average 45 Minutes</u>

55% of interactions occur <u>outside</u> work hours 45 % during the work day as follows:

- •22 % during non work hours such as lunch time and coffee breaks
- •23 % during working hours



CASE STUDY 1

Reduction in short term absences

Flattening of sick leave and time off work due to mental health reasons

Visible behavior change in supervisors

NOTE: While it is still early to establish a direct correlation to the peer support program the following have been observed. This corporation has launched peer support along with other initiative such as heath promotion and training:



CASE STUDY 2

Significant increase in EAP usage

Increase usage of MH professional services

Decrease in mental health related files

Short Term Disability cases related to MH have decreased by approximately 15%

Long Term Disability cases related to mental have decreased.

Engagement results have increased

Employee Health & Well-Being has improved

NOTE: While it is still early to establish a direct correlation to the peer support program the following have been observed. This corporation has launched peer support along with other initiative such as heath promotion and training:



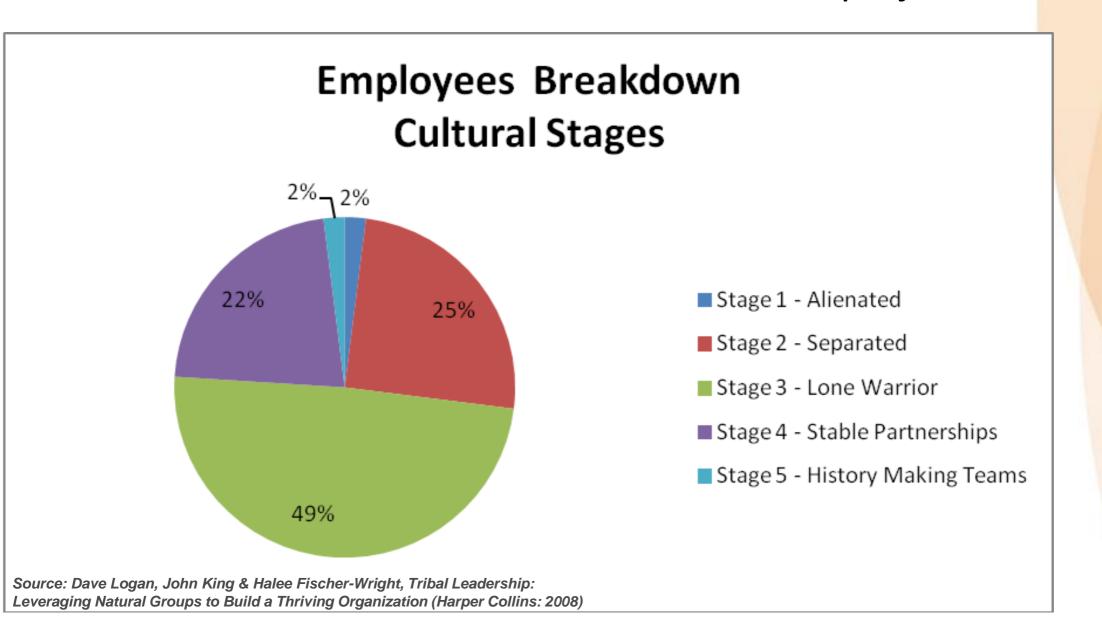
SO WHAT CAN YOU DO?

2 – Cultural Alignment



"birds flock, fish school, and people tribe"

Organizations are made up of individuals who naturally gravitate towards certain people or groups due to similar interests or common work projects:





CULTURAL ALIGNMENT

Stage 1: (2% of groups)

Language used: "Life sucks", I, me, my

Nature of Relationships: Alienated - Undermining

Behaviour:

- Often in the criminal cluster
- People act out in despairingly hostile ways
- Life is unfair so anything is permissible

Biggest Complaint: Personal safety

Stage 2: (25% of groups)

<u>Language used:</u> "My life sucks", I me, my
<u>Nature of Relationships:</u> Separate – Ineffective

Behaviour:

- Passive antagonism, arms crossed, resigned
- "We tried this before. Didn't work then, won't work now. This too shall fail."

Stage 3: (49% of groups)

<u>Language used:</u> "I' m great (and you' re not)", Me, my, I

<u>Nature of relationships</u>: Dyadic (two-person) relationships
(hub with spokes)

Behaviour:

One on one conversations

Hoard information (knowledge is power).

Maintain control by trying to keep "spokes" from forming relationships.

Rely on gossip and spies for information.

Hunger for tips/tools/techniques/practices (efficient).

Focus and talk about their personal values and interests.

People commoditized as "means."

Biggest Complaints:

Don't have enough time and don't get enough support Surrounded by less able and less dedicated people People who disagree with them

Biggest Complaint: The Management





Stage 4: (22% of groups)

<u>Language used:</u> "We're great (and they're not)" We, our, team <u>Nature of Relationships:</u> Stable Partnership - Important (Triadic) Behaviours:

- Values guide decision making
- Building the careers of people they work with
- Inspires collaborative behavior that overcomes personal differences
- Clusters of highly networked people who share values and have a common purpose

Biggest Complaint: Finding enough collaborative individuals to bring into existing groups

Stage 5 (2% of groups)

<u>Language used:</u> "Life is great" We, our, team Nature of Relationships: Team - Vital (Triadic)

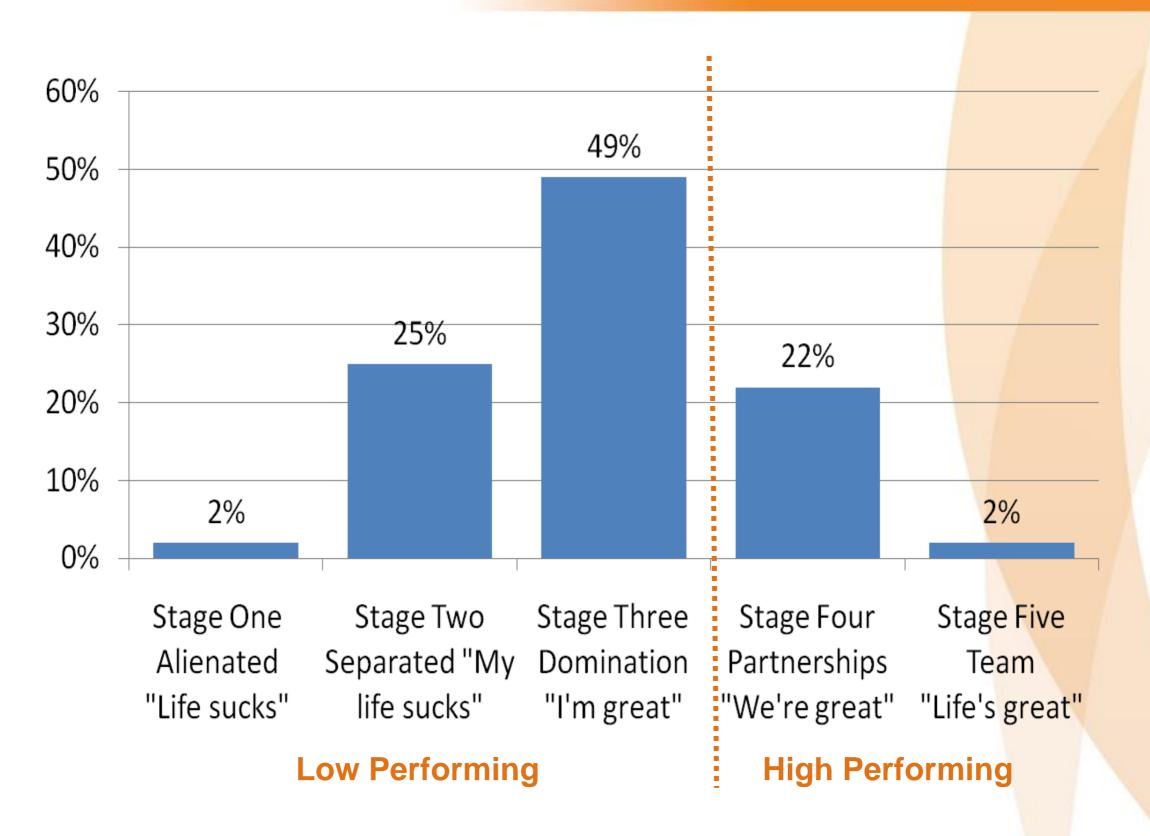
Behaviours:

- Building bridges across tribes
- Clusters of groups out to change to the world
- Teams of teams focused on making history
- Mission, vision and/or values tells people in the organization who they are

Biggest Complaint: There's so much good to do, what should we do next?



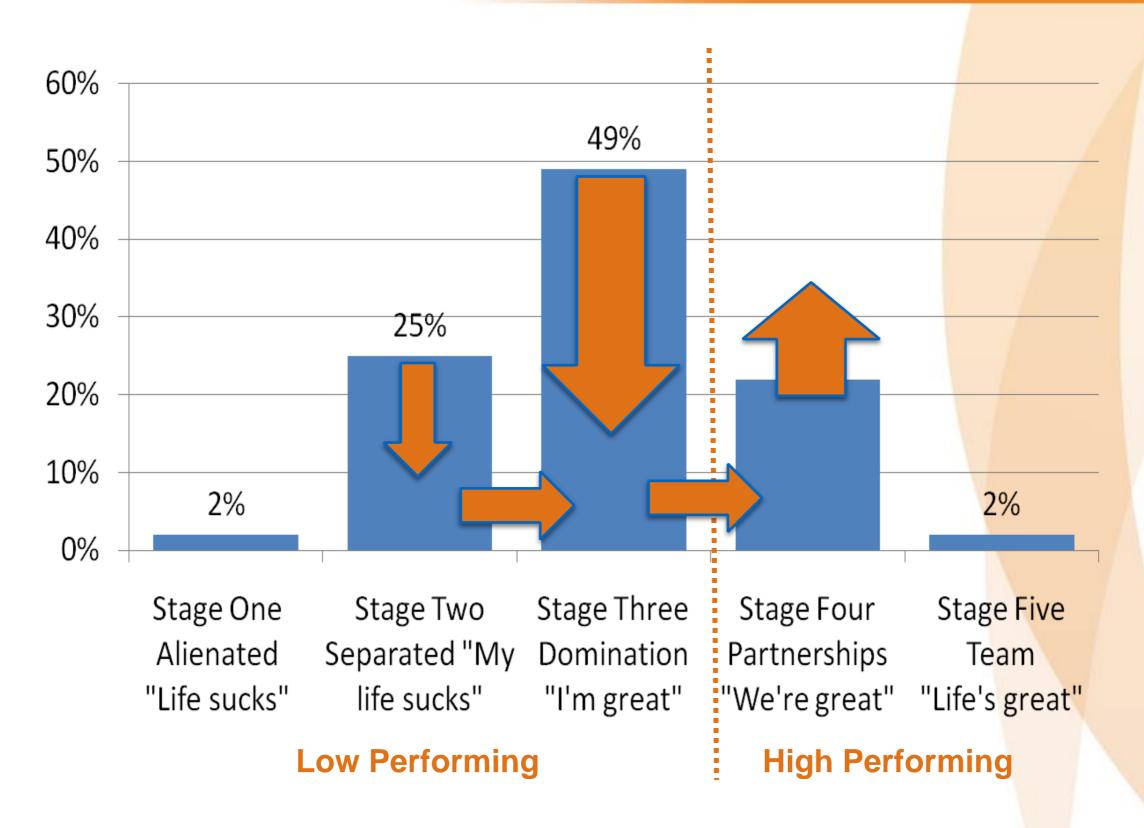




Source: Dave Logan, John King, Halee Fischer Wright: 2008 - Tribal Leadership: Leveraging Natural Groups to form a Thriving Organization



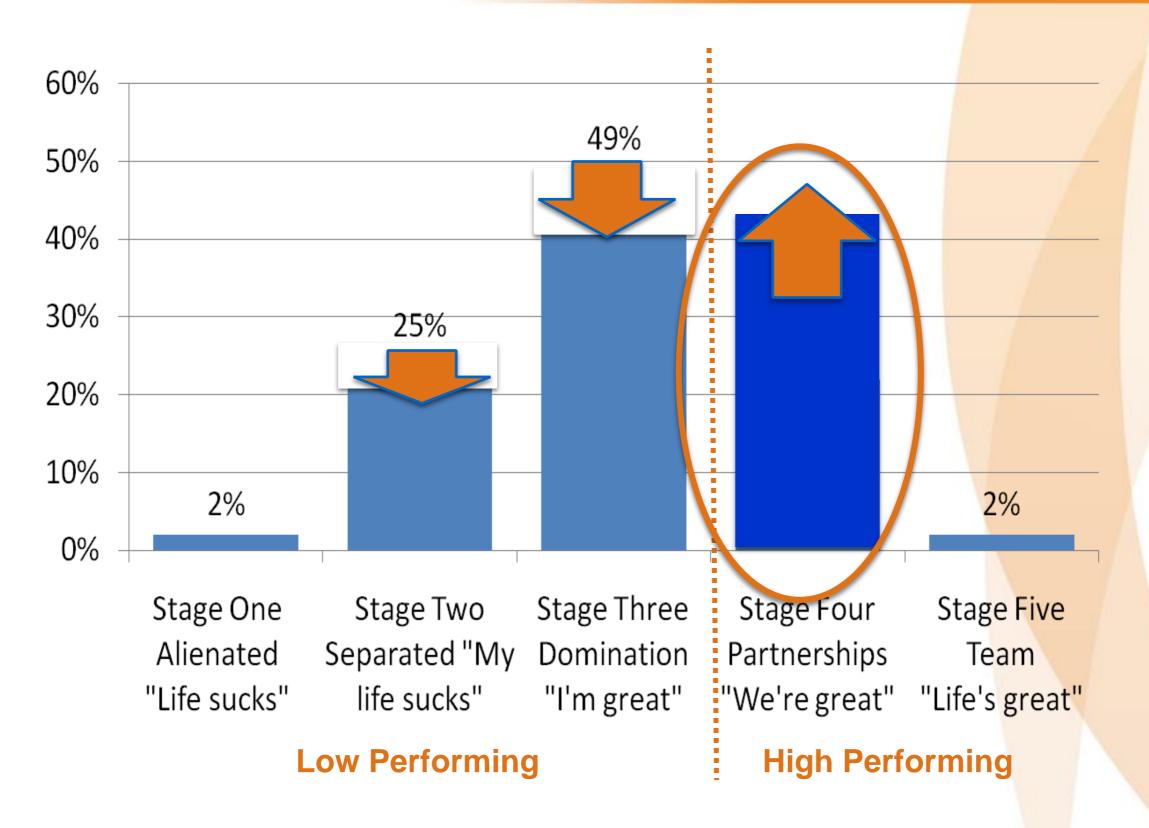
CULTURAL ALIGNMENT NUDGING UP CULTURE



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CULTURAL ALIGNMENT Outcomes

John P. Kotter and James L. Haskett study over 11 years looked at 207 companies in 22 industries; results showed that companies that managed their corporate culture significantly outperformed similar companies that did not.

51% lower turnover (Gallup)
50% less safety incidents (Babcock Marine Clyde)
66% decrease in sick leave (Forbes)
125% less burnout (HBR)

Relevant to Mental Health

33% higher profitability (Gallup)

43% more productivity (Hay Group)

37% higher sales (Shawn Achor)

Revenue growth of 682% (managed) compared to 166% (unmanaged)

Stock price increase of 901% compared to 74%

Job growth of 282% compared to 36%

Net income growth of 756% compared to just 1%

Research on happy (Stage 4) people at work:



MH(is proud to have on our team one of the few individuals in the world who is trained to facilitate global Tribal Leadership programs.

ONE of five CultureSync™ Approved Tribal Leaders in Canada.

MH(nnovations

At a time when society is arguably more fragmented than ever before, where technology and social media have overtaken face-to-face communication, the power of human interaction has never been greater.